

Susan Savage, Mayor, City of Tulsa, Oklahoma. Ms. Savage has served as mayor of her native city since 1992. As the chief executive officer of the third largest employer in Tulsa, Mayor Savage oversees services and capital projects annually budgeted at \$400 million. Mayor Savage is the vice president of the Oklahoma Municipal League and has chaired the U.S. Conference of Mayors' Energy and Environment Committee. She is also a member of statewide panels on emergency services and infrastructure development. Previously, she was the executive director of the Metropolitan Tulsa Citizens Crime Commission for 10 years. Mayor Savage holds an undergraduate degree in criminal justice and economics.

John C. Sawhill, President and Chief Executive Officer, The Nature Conservancy. Before joining The Nature Conservancy, Mr. Sawhill headed the energy practice of McKinsey and Company. He was president of the U.S. Synthetic Fuels Corporation and served as deputy secretary of the U.S. Energy Department in the Carter Administration. Earlier, he was administrator of the Federal Energy Administration; associate director for natural resources, energy, science, and environment of the Office of Management and Budget; and president of New York University. He has served on the boards of several companies, including Consolidated Edison Company, Crane Corporation, and the American International Group. Mr. Sawhill graduated from Princeton University and holds a doctorate in economics from New York University.

Rodney Slater, Secretary, U.S. Department of Transportation. Secretary Slater has worked to ensure that our national transportation system helps to improve safety and quality of life for all users and to enhance communities and the natural environment. Before becoming secretary, Mr. Slater served as the administrator of the Federal Highway Administration. From 1987 to 1992, he was a member of the Arkansas State Highway Commission, serving as its chairman in 1992. He held several other positions in Arkansas, including director of governmental relations at Arkansas State University; executive assistant for economic and community programs for then-Governor Bill Clinton; the governor's special assistant for community and minority affairs; and assistant attorney general in the litigation division of the Arkansas state attorney general's office. Secretary Slater graduated from Eastern Michigan University and earned a law degree at the University of Arkansas.

Theodore Strong, Executive Director, Columbia River Inter-Tribal Fish Commission. As the commission's executive director, Mr. Strong represents, and is an advocate for, the Warm Springs, Yakima, Umatilla, and Nez Perce tribes' ecosystem management philosophies and goals, which combine science and business acumen with traditional Native American values. Previously, Mr. Strong managed his own international trade and consulting company. Mr. Strong is a board member of American Rivers, the Earth Conservation Corporation, Sustainable Northwest, and the Pacific Rivers Council. He was comptroller, budget director, and enterprise director of the Yakima Indian Nation in Washington state, and has also worked for the Bureau of Indian Affairs and the Navajo Tribal Utility Authority. Mr. Strong is a member of the Yakima tribe. He has studied at Draughton's Business College, Tacoma Technical Institute, and Eastern Montana University.

EX OFFICIO MEMBERS

D. James Baker, Under Secretary for Oceans and Atmosphere of the National Oceanic and Atmospheric Administration, U.S. Department of Commerce. Under Secretary Baker is also co-chair of the National Science and Technology Council's Committee on Environment and Natural Resources, co-chair of the Environmental Working Group and vice-chair of the Space Committee of the U.S.-Russian Joint Commission on Economic and Technological Cooperation, and vice-chair of the Science and Technology Committee of the U.S.-South Africa Binational Commission. He was acting chair of the Council on Environmental Quality from 1993 to 1994. Earlier, he served as president of Joint Oceanographic Institutions, Inc. He was co-founder and first dean of the College of Oceanography and Fishery Sciences at the University of Washington and a faculty member at Harvard University. He was elected a fellow of the American Association for the Advancement of Science in 1998. He holds a bachelor's degree in physics from Stanford University and a doctorate in physics from Cornell University.

Sherri Goodman, Deputy Under Secretary of Defense, U.S. Department of Defense (DOD). Ms. Goodman is responsible for DOD's worldwide environmental, safety, and occupational health policies and programs including cleanup at active and closing bases, compliance with environmental laws, conservation of natural and cultural resources, pollution prevention, environmental technology, fire protection, explosive safety, and pest management. In 1996, Ms. Goodman received the DOD Medal for Distinguished Public Service from the Secretary of Defense. Ms. Goodman was a professional staff member and counsel with the Senate Armed Services Committee working for the chairman, Senator Sam Nunn. She has worked as a consultant for the Rand Corporation and as a defense analyst for Science Applications, Inc. Ms. Goodman received her undergraduate degree *summa cum laude* from Amherst College. She received a law degree *cum laude* from Harvard Law